PMBOK® 7e Update for *CPM 4e* Chapter 13 Project Supply Chain Management

PMBOK® 7e Domains Impacting Chapter 13

Stakeholders
Planning
Work
Measurement

Stakeholders

Stakeholders can be upstream as suppliers and downstream as customers. Project teams should strive to partner and collaborate with both. This involves managing expectations, resolving issues, and negotiating.

Planning

Project teams conduct procurement planning early in the project life to set expectations and to conduct make-or-buy analysis. This decision will depend on many factors such as availability of internal resources, expertise, and risks associated with the work. Sometimes time constraints and the urgency of completing the project deliverable will also influence the make-or-buy decision.

Work

Project teams develop bid documents such as statements of work (SOW), terms and conditions, requests for information, requests for proposal, and requests for quote. The project team conducts bidder conferences with prospective suppliers prior to bid preparation to address concerns and to provide clarifications. Teams will select a vendor based on some combination of price, experience, delivery time, and quality. Depending on the situation, negotiations may happen before closing the bidding process.

Measurement

Project teams need to be assured that their suppliers are on track with their project performance. They will use deliverable metrics that show the results being delivered. Once the contract work is complete, it should be closed administratively.